

Coversheet

MSD Business Transformation Programme: Detailed Business Case for the Remainder of the Programme

Hon Louise Upston, Minister for Social Development and Employment

These documents have been proactively released.

4 December 2024, Cabinet paper - MSD business transformation programme: Detailed Business Case for the remainder of the programme

4 December 2024, Appendix One – Outcome of Gate 0/2 Review (4-8 November 2024)

4 December 2024, Appendix Two – MSD Business Transformation Te Pae Tawhiti Programme Horizons Two and Three Detailed Business Case

4 December 2024, Appendix Three – Key milestones of the programme

4 December 2024, Appendix Four – Summary of key risks to the programme

10 December 2024, Cabinet Expenditure and Regulatory Review Committee Minute EXP-24-MIN-0079, Cabinet Office.

These papers are the Detailed Business Case to continue the Ministry of Social Development's transformation programme. MSD will change the way it operates, modernise its technology and business processes to support new and more efficient ways of working, and reduce costs and risk.

Some parts of this information release would not be appropriate to release and, if requested, would be withheld under the Official Information Act 1982 (the Act). Where this is the case, the relevant sections of the Act that would apply have been identified. Where information has been withheld, no public interest has been identified that would outweigh the reasons for withholding it. This is the key to the redaction codes used for this release:

- Section 9(2)(b)(ii) - to protect the commercial position of the supplier of the information
- Section 9(2)(ba)(i) - to protect information which is subject to an obligation of confidence where making the information available would likely prejudice the supply of similar information.
- Section 9(2)(f)(iv) - the confidentiality of advice under active consideration

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