

Appendix 1: Outcome of Gate 0/2 Review (4-8 November 2024)

Delivery Confidence Assessment	AMBER/ GREEN
--------------------------------	--------------

Business Case Stage: Detailed			
Case	Quality Measure Score (1 – 4)	Summary of key focus areas	Agency response
Strategic	4	Better definition of the opportunities for AoG benefit realisation and interoperability and the challenges associated with early identification of those benefits. Clear articulation of the need for a 9-year timeframe.	Updates to Strategic Case and Executive Summary to address both focus areas.
Economic	4	Option 1 to be expressed in terms that better represent the intent (i.e. not 'Do Nothing') option with greater clarity on the \$1.1 billion cost i.e. Opex versus new funding. DBC updated to reflect the \$1.8 - \$2.1 billion cost and note that review of this costing is ongoing but will not reduce if funding approval delayed.	Option 1 is not expressed as 'Do Nothing' but further wording added to address comment. DBC updated to reflect the \$1.8-\$2.1 billion cost.
Commercial	3	Risks to partnering arrangements and capability/capacity related to funding delays. The development of a commercial contracting plan before § 9(2)(f)(iv)	Further wording added to commercial case regarding risks. Procurement plan summary added for remaining procurement, which is not significant. § 9(2)(f)(iv)
Financial	3	Better definition of the source of financials and the links between operational BAU spend and Programme budget. § 9(2)(f)(iv)	Updates to Financial Case to make clearer. § 9(2)(f)(iv)
Management	4	Ongoing iteration of governance structures including the engagement and representation from AoG partners who stand to benefit from the new technology. Ensure consistency of numbers across various documents and communications.	SRO has commenced work on the evolution of governance structures to adapt for the next phase of the Programme. Ministry is using QA processes to ensure consistency of numbers.

BUDGET SENSITIVE

Ref	Recommendation	Priority	Action Plan	Status
s 9(2)(ba)(i)			Agree and in progress	In progress
			Agree and activities underway	In progress
			Agree and work has now commenced	In progress
			Agree and MSD will continue to work through this in design phase	In progress
			Agree and in progress	In progress